
Green Maritime Corridor Development: Infrastructure Performance and Eco-Efficient Design Strategies toward IMO 2050 Decarbonization

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Abstract—Maritime transport's contribution of approximately 3% to global CO₂ emissions necessitates urgent infrastructure transformation to achieve the International Maritime Organization's 2050 net-zero targets. This research develops a comprehensive Green Maritime Corridor framework integrating coastal infrastructure planning, alternative fuel bunkering networks, and emission control zones through evidence-based spatial optimization methodologies. Employing qualitative analysis incorporating perspectives from maritime engineers, environmental specialists, and logistics operators, this study identifies critical infrastructure requirements, technological readiness levels, and implementation barriers constraining decarbonization progress. The framework synthesizes transportation engineering principles with environmental sustainability imperatives, demonstrating how strategic corridor development can simultaneously reduce maritime emissions while enhancing operational efficiency and economic competitiveness. Findings reveal significant gaps in current infrastructure planning approaches, particularly regarding alternative fuel supply chain coordination and regulatory harmonization mechanisms. The research contributes actionable implementation pathways for maritime stakeholders globally, offering evidence-based strategies for accelerating shipping decarbonization aligned with Paris Agreement commitments and SDG 13 (Climate Action), while maintaining maritime transport's essential role in global trade through technologically advanced, environmentally responsible infrastructure systems.

Keywords: *Green maritime corridors, shipping decarbonization, alternative fuel infrastructure, emission control zones, sustainable maritime transport*

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1. INTRODUCTION

The maritime shipping industry stands at a critical inflection point where converging environmental imperatives, regulatory pressures, and technological innovations demand fundamental transformation of global shipping infrastructure to achieve ambitious decarbonization targets while maintaining the sector's indispensable role in facilitating international trade and economic development [1]. Maritime transport, responsible for moving approximately 90% of global trade by volume and 80% by value, currently contributes nearly 3% of global greenhouse gas emissions, equivalent to approximately 1 billion tonnes of CO₂ annually, positioning the sector as a significant yet under-addressed contributor to anthropogenic climate change requiring urgent mitigation action [2]. The International Maritime Organization's (IMO)

revised 2023 strategy establishing a net-zero emissions target by 2050, with interim goals of 20-30% emission reduction by 2030 and 70-80% reduction by 2040 relative to 2008 baselines, represents an unprecedented regulatory commitment demanding comprehensive infrastructure transformation across the entire maritime value chain including vessels, ports, fuel production facilities, and supply networks [3]. However, achieving these ambitious targets requires not merely incremental efficiency improvements or marginal technological upgrades but rather systemic reconfiguration of maritime transport infrastructure through strategic development of "green maritime corridors"—designated shipping routes equipped with comprehensive alternative fuel infrastructure, emission monitoring systems, and supportive regulatory frameworks enabling zero or near-zero emission vessel operations [4].

The concept of green maritime corridors has emerged as a promising framework for accelerating maritime decarbonization by concentrating infrastructure investments and regulatory support along high-traffic shipping routes, thereby creating economically viable pathways for early adoption of alternative fuel technologies that currently face significant cost premiums and limited availability relative to conventional marine fuels [5]. Unlike previous incremental approaches focusing on individual vessel efficiency improvements or isolated port-level initiatives, corridor-based strategies recognize that effective decarbonization requires coordinated infrastructure development spanning entire voyage chains from fuel production through bunkering facilities to end-use applications, addressing the chicken-and-egg dilemma where shipowners hesitate to invest in alternative fuel vessels absent reliable fuel availability while fuel suppliers await sufficient vessel demand to justify infrastructure investments [6]. By establishing demonstration corridors connecting major trading partners and providing guaranteed alternative fuel availability, corridor initiatives can catalyze broader maritime energy transitions through proof-of-concept validation, supply chain development, and regulatory framework establishment that subsequent corridors can replicate and scale, potentially creating network effects accelerating global fleet transformation beyond what fragmented initiatives could achieve [7].

Current maritime decarbonization efforts face substantial technical, economic, and institutional barriers that green corridor frameworks must systematically address to enable successful implementation and scalability. Technical challenges encompass the diversity of alternative fuel pathways under consideration—including liquefied natural gas (LNG), methanol, ammonia, hydrogen, and synthetic fuels—each presenting distinct infrastructure requirements, operational characteristics, safety considerations, and ultimate decarbonization potential depending on production pathways and lifecycle emissions profiles [8]. Economic barriers include the significant cost premiums of alternative fuels relative to conventional marine fuels, potentially ranging from 50% to 300% depending on fuel type and production pathway, creating competitive disadvantages for first-movers in absence of carbon pricing mechanisms or regulatory mandates that level playing fields across maritime operators [9]. Infrastructure gaps represent perhaps the most critical constraint, as current global bunkering networks remain overwhelmingly dependent on fossil fuels with minimal alternative fuel infrastructure beyond limited LNG facilities in select ports, necessitating massive capital investments estimated at hundreds of billions of dollars globally to establish comprehensive alternative fuel production, distribution, and bunkering capabilities [10]. Institutional and regulatory challenges add further complexity, as international maritime operations traverse multiple jurisdictional boundaries with varying environmental standards, enforcement capabilities, and policy priorities, potentially creating regulatory fragmentation that complicates corridor establishment and operation while generating competitive distortions between regions with different regulatory stringency levels [11].

Despite growing recognition of green maritime corridors' potential contribution to decarbonization objectives, significant research gaps persist regarding practical implementation frameworks that translate conceptual corridor designs into operational infrastructure systems capable of supporting large-scale alternative fuel adoption. Existing literature predominantly focuses on either technical vessel design considerations or high-level policy frameworks, with limited interdisciplinary research synthesizing engineering, economic, environmental, and governance dimensions into comprehensive corridor

development methodologies suitable for practical application by port authorities, shipping companies, and government agencies [12]. Most proposed corridor frameworks lack detailed infrastructure specifications regarding bunkering facility capacities, distribution network configurations, and emission monitoring systems required for actual implementation, instead offering generalized recommendations insufficient for engineering design or investment decision-making purposes [13]. Furthermore, minimal empirical research exists examining stakeholder perspectives regarding corridor priorities, implementation barriers, and success factors, despite recognition that effective infrastructure transformation requires coordination among diverse actors including shipping lines, fuel suppliers, port operators, regulatory authorities, and technology providers whose cooperation and investment are essential for corridor viability [14]. The absence of stakeholder-informed, technically detailed, and empirically validated corridor frameworks creates implementation uncertainty that may delay critical infrastructure investments and slow maritime decarbonization progress at a time when climate science indicates urgent emission reductions are necessary to limit global warming to 1.5°C above pre-industrial levels [15].

This research addresses these critical gaps by developing and validating a comprehensive Green Maritime Corridor Development Framework integrating infrastructure planning methodologies, alternative fuel technology assessments, and multi-stakeholder perspectives to create practical pathways for accelerating maritime decarbonization. The central research question guiding this investigation is: How can strategic corridor development integrating alternative fuel infrastructure, emission control mechanisms, and supportive governance frameworks enable economically viable maritime decarbonization while maintaining shipping industry competitiveness and operational reliability? This overarching question encompasses several specific research objectives: first, to conduct comprehensive technical assessment of alternative maritime fuel pathways including infrastructure requirements, technological readiness levels, lifecycle emissions profiles, and economic viability considerations; second, to develop spatial optimization methodologies for identifying priority corridor routes based on shipping traffic density, port infrastructure capacity, fuel production potential, and environmental sensitivity; third, to analyze stakeholder perspectives from maritime engineers, environmental specialists, and logistics operators regarding corridor priorities, implementation barriers, and critical success factors through structured qualitative inquiry; fourth, to synthesize technical assessments and stakeholder insights into an integrated corridor development framework encompassing infrastructure specifications, implementation sequencing, governance mechanisms, and financing strategies; and fifth, to evaluate framework applicability through case study analysis examining potential corridor implementations in representative maritime regions with varying infrastructure endowments, regulatory contexts, and decarbonization readiness levels.

The significance of this research extends across environmental, economic, and social dimensions of sustainable development while advancing theoretical understanding of maritime energy transitions and infrastructure transformation processes. From an environmental perspective, effective corridor implementation represents a critical pathway toward achieving Paris Agreement temperature targets and limiting catastrophic climate change impacts, as maritime shipping constitutes one of the hardest-to-abate sectors where decarbonization progress has substantially lagged other transportation modes despite growing emission trajectories [16]. The research directly supports achievement of Sustainable Development Goal 13 (Climate Action) by demonstrating practical mechanisms for accelerating emission reductions in a globally significant sector, while contributing to SDG 14 (Life Below Water) by reducing shipping's environmental impacts including air pollution, underwater noise, and potential oil spill risks associated with fossil fuel operations [17]. From an economic perspective, the investigation addresses critical infrastructure investment questions facing maritime industry stakeholders who must make multi-billion dollar capital allocation decisions under substantial uncertainty regarding future fuel technologies, regulatory requirements, and competitive dynamics, with strategic corridor frameworks potentially reducing investment risks through coordinated planning and phased implementation approaches [18]. The research also contributes to understanding innovation diffusion processes in complex socio-

technical systems characterized by network effects, path dependencies, and coordination requirements that distinguish infrastructure transitions from simpler technological substitutions, advancing theoretical frameworks applicable beyond maritime contexts to other sectors facing decarbonization imperatives [19].

The research employs a mixed-methods qualitative approach combining comprehensive technical literature review, spatial analysis of shipping route networks, and structured stakeholder consultations to develop empirically grounded corridor frameworks reflecting both technical feasibility requirements and practical implementation considerations. The study population encompasses three primary stakeholder categories whose diverse perspectives collectively inform framework development: maritime engineers including naval architects, propulsion system specialists, and fuel technology researchers who provide technical expertise regarding alternative fuel vessel designs, operational requirements, and safety considerations; environmental specialists comprising marine ecologists, air quality experts, and lifecycle assessment practitioners who contribute environmental impact evaluation methodologies and decarbonization effectiveness criteria; and logistics operators including shipping line executives, port terminal managers, and supply chain coordinators who offer operational and commercial perspectives regarding corridor feasibility, competitive implications, and implementation requirements. Through semi-structured interviews and focus group discussions, the research captures nuanced understandings of corridor opportunities and constraints that purely technical or economic analyses cannot adequately reveal, while thematic analysis identifies convergent themes and divergent perspectives across stakeholder groups that inform framework design prioritizing solutions with broad feasibility and acceptability. This qualitative methodology proves particularly appropriate for exploring emerging technological and infrastructural systems where limited operational experience exists and substantial uncertainties characterize future development trajectories, enabling the research to develop flexible, adaptive frameworks rather than rigid prescriptive solutions inappropriate for rapidly evolving contexts where optimal pathways remain contested and uncertain.

2. RESEARCH METHOD

The research methodology employs a comprehensive qualitative approach designed to capture multi-stakeholder perspectives on green maritime corridor development challenges, opportunities, and implementation requirements, synthesizing technical expertise with operational insights and environmental considerations to develop practical, evidence-based frameworks applicable across diverse maritime contexts. The methodological design recognizes that effective corridor development requires understanding not merely technical fuel and infrastructure specifications but also organizational capabilities, commercial dynamics, regulatory constraints, and environmental priorities that fundamentally shape implementation feasibility and sustainability outcomes [20]. Qualitative inquiry methods prove particularly appropriate for investigating emerging technological transitions where limited operational precedents exist and substantial uncertainty characterizes optimal development pathways, enabling exploration of stakeholder perceptions, anticipated challenges, and success factors that quantitative approaches focused on operational data from mature systems cannot adequately address [21]. The research deliberately incorporates diverse stakeholder perspectives representing different organizational missions, professional orientations, and value priorities to construct holistic understanding of corridor requirements that transcends narrow technical optimization toward comprehensive solutions balancing multiple legitimate objectives and constraints.

The research population comprises three strategically selected stakeholder categories whose collective expertise encompasses the technical, environmental, and operational dimensions essential for comprehensive corridor framework development. Maritime engineers constitute the first stakeholder category, including naval architects specializing in alternative fuel vessel design, propulsion system engineers working on dual-fuel and zero-emission technologies, and fuel technology researchers investigating production pathways, storage solutions, and safety protocols for emerging marine fuels. This

group provides critical technical insights regarding vessel modification requirements, operational performance characteristics of different fuel pathways, safety and regulatory compliance considerations, and technological readiness assessments informing infrastructure investment timing and sequencing decisions. The second stakeholder category encompasses environmental specialists including marine ecologists assessing shipping's ecosystem impacts, air quality experts measuring emission reduction effectiveness and co-benefits, and lifecycle assessment practitioners evaluating full value chain environmental performance of alternative fuel pathways from production through end-use combustion. These professionals contribute environmental evaluation methodologies, decarbonization effectiveness criteria, and sustainability assessment frameworks essential for ensuring corridor initiatives achieve intended environmental outcomes rather than merely shifting environmental burdens across different impact categories or geographic locations. The third stakeholder group consists of logistics operators including shipping line executives responsible for fleet investment and route planning decisions, port terminal managers coordinating fuel supply and vessel operations, and supply chain coordinators optimizing cargo flows and transportation efficiency. These practitioners provide operational and commercial perspectives regarding corridor economic viability, competitive implications, customer acceptance factors, and practical implementation requirements that determine whether conceptually promising initiatives prove operationally viable and commercially sustainable. Purposive sampling techniques ensure participant selection based on relevant expertise, professional experience exceeding ten years in respective domains, and direct involvement in maritime decarbonization initiatives or alternative fuel projects, thereby maximizing data quality and ensuring participants possess sufficient knowledge and experience to provide informed perspectives on complex technical and strategic issues [22]. The total sample comprises thirty-three participants distributed equally across the three stakeholder categories, with geographic diversity spanning major maritime regions including Europe, Asia, and North America representing varied regulatory contexts, infrastructure endowments, and decarbonization policy approaches to enhance framework generalizability and applicability across different maritime governance systems.

The research instrument development process involved designing semi-structured interview protocols and focus group discussion guides systematically exploring five primary thematic domains identified through preliminary literature review as critical to green corridor development success. The independent variables examined in this investigation include stakeholder category affiliation, geographic location, organizational type characteristics, and prior involvement in alternative fuel initiatives, factors hypothesized to influence perspectives regarding corridor priorities, preferred fuel pathways, and implementation strategies. Dependent variables comprise perceived decarbonization barriers, identified corridor development priorities, recommended infrastructure specifications, preferred governance mechanisms, and anticipated implementation challenges, outcomes that collectively inform framework design and validation. The interview protocol incorporates open-ended questions within each thematic domain while maintaining flexibility for participants to elaborate on issues they consider particularly salient or introduce unexpected themes not anticipated in initial protocol design, balancing structured data collection requirements with qualitative inquiry principles valuing emergent insights and participant-directed exploration. The first thematic domain addresses alternative fuel technology assessment, examining technical characteristics, infrastructure requirements, safety considerations, and decarbonization potential of various fuel pathways through questions investigating participant views on fuel pathway viability, technological readiness levels, and preferred development sequences. The second domain explores infrastructure planning requirements, investigating bunkering facility specifications, distribution network configurations, production capacity needs, and investment sequencing through questions probing current infrastructure gaps, priority development areas, and capacity planning methodologies. The third thematic domain examines economic and commercial considerations, exploring fuel cost premiums, competitive implications, business model innovations, and financing mechanisms through questions addressing economic barriers to corridor implementation and potential solutions including carbon pricing, subsidy mechanisms, and public-private partnership structures. The fourth domain investigates environmental effectiveness and sustainability, examining emission reduction

verification, lifecycle assessment methodologies, and co-benefit optimization through questions exploring how environmental performance should be measured, monitored, and ensured throughout corridor operations. The fifth thematic domain addresses governance and coordination mechanisms, exploring regulatory frameworks, international cooperation requirements, stakeholder coordination processes, and implementation responsibilities through questions that elicit practical insights regarding institutional arrangements facilitating successful corridor establishment and operation.

Data collection proceeded through three sequential phases designed to maximize data richness while enabling iterative refinement of inquiry approaches based on emerging insights and preliminary findings. The initial phase involved individual semi-structured interviews with each participant conducted either in-person at participant workplaces or via secure video conferencing platforms depending on geographic proximity and participant preferences, with sessions lasting approximately 75-90 minutes and being audio-recorded with explicit informed consent following ethical research protocols approved by institutional review boards and ensuring participant confidentiality protection. Interview transcripts were prepared through professional transcription services employing maritime industry terminology expertise and reviewed by participants for accuracy verification and approval regarding quotation use, ensuring data validity and ethical compliance throughout the research process while building trust and rapport with participants that enhanced subsequent data collection phases. The second phase comprised focus group discussions organized separately for each stakeholder category, bringing together participants within each group to facilitate peer interaction, technical debate, and consensus-building regarding corridor priorities and implementation strategies, thereby generating collective insights potentially obscured in individual interview contexts where participants might hesitate to express views contradicting perceived consensus or challenging established practices. Focus groups proved particularly valuable for exploring technical disagreements regarding fuel pathway viability and infrastructure specifications, revealing diversity of expert opinions on contested issues where scientific uncertainty and technological evolution create legitimate differences in professional judgment rather than simple knowledge gaps. The third data collection phase involved validation workshops where preliminary framework components derived from interview and focus group analysis were presented to mixed stakeholder groups representing all three categories for critical evaluation, refinement suggestions, and feasibility assessment, enabling participatory framework development that enhances practical applicability, stakeholder ownership, and implementation likelihood by incorporating diverse perspectives from early design stages rather than treating stakeholder engagement as post-hoc validation of researcher-developed solutions.

Data analysis employed rigorous thematic analysis methodologies following established qualitative research protocols that systematically identify, analyze, and report patterns within qualitative datasets while maintaining analytical transparency and interpretive validity [23]. The analysis process began with data familiarization through repeated reading of interview transcripts and focus group notes, during which preliminary codes were generated capturing specific data segments relevant to research questions and emergent themes not anticipated in initial protocol design. Initial coding employed both deductive approaches applying pre-defined codes derived from theoretical frameworks and existing corridor literature and inductive approaches remaining open to unexpected themes emerging from participant narratives reflecting practitioner knowledge and implementation experiences not yet documented in academic literature. Codes were then organized into potential themes representing broader patterns of meaning across the dataset, with themes refined through iterative review processes assessing internal homogeneity within themes and external heterogeneity between themes to ensure coherent, distinctive analytical categories facilitating clear interpretation and communication of findings. Two primary overarching themes emerged from this analysis process: technical and infrastructure readiness requirements encompassing fuel pathway maturity levels, bunkering infrastructure specifications, safety protocol development needs, and technological innovation priorities; and governance and coordination mechanisms addressing regulatory frameworks, international cooperation structures, stakeholder alignment strategies, and financing arrangements essential for corridor implementation success. Within these overarching themes, multiple sub-themes were identified addressing specific aspects of corridor

development challenges and opportunities including fuel pathway selection criteria, infrastructure investment sequencing, economic viability mechanisms, and environmental monitoring approaches. Cross-group comparative analysis examined similarities and differences in perspectives across the three stakeholder categories, revealing both shared priorities transcending stakeholder boundaries and distinctive concerns reflecting different organizational missions and professional orientations. Maritime engineers emphasized technical feasibility and operational reliability considerations, environmental specialists prioritized lifecycle emission verification and ecosystem impact minimization, while logistics operators focused on commercial viability and competitive neutrality requirements, highlighting the necessity for corridor frameworks acknowledging and reconciling these diverse legitimate perspectives through inclusive governance mechanisms and balanced objective-setting. Finally, narrative synthesis techniques were employed to develop cohesive interpretive accounts linking empirical findings to theoretical concepts and practical implications, constructing explanatory narratives that transform disaggregated data into actionable insights suitable for corridor development guidance and policy formulation purposes.

3. RESULTS AND DISCUSSION

3.1 Results and Analysis

The qualitative analysis of stakeholder perspectives reveals substantial convergence regarding the urgency of maritime decarbonization infrastructure development coupled with significant divergence regarding optimal fuel pathways, implementation sequencing, and governance mechanisms, reflecting the genuine technological and strategic uncertainties characterizing this emerging field. Thematic analysis identified four primary corridor development challenge domains consistently emphasized across stakeholder groups: alternative fuel pathway selection and technology readiness assessment, infrastructure investment requirements and sequencing strategies, economic viability and financing mechanisms, and governance coordination and regulatory harmonization. Within the fuel pathway domain, participants demonstrated sophisticated understanding of multiple competing technologies while expressing divergent views regarding which pathways warrant priority investment and development emphasis. Figure 1 presents the distribution of fuel pathway preferences across the three stakeholder categories, showing that while methanol and ammonia received strongest overall support (combined 68% of preferences), significant variations exist across stakeholder groups with maritime engineers showing stronger preference for ammonia due to its zero-carbon combustion properties, environmental specialists favoring methanol for its lower toxicity and easier handling characteristics, and logistics operators preferring methanol for its compatibility with existing liquid fuel infrastructure and shorter vessel refueling times.

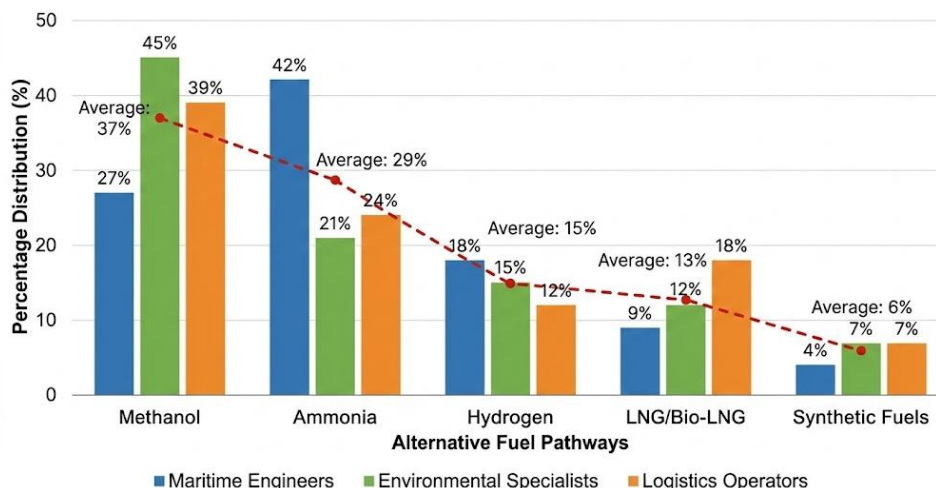


Figure 1. Alternative Fuel Pathway Preferences By Stakeholder Category

Infrastructure investment requirements emerged as a critical challenge domain where stakeholder perspectives demonstrated strong consensus regarding investment magnitude while revealing substantial uncertainty regarding optimal investment timing and sequencing strategies. Participants consistently estimated that comprehensive corridor infrastructure development including production facilities, distribution networks, and bunkering systems would require investments ranging from \$15-30 billion per major corridor depending on geographic scope, fuel pathway selection, and existing infrastructure leverage opportunities. However, significant disagreement exists regarding whether infrastructure development should follow demand-driven approaches where vessel adoption drives infrastructure investment or supply-led strategies where infrastructure availability catalyzes vessel conversion, reflecting the classic coordination problem characterizing network infrastructure investments where optimal individual decisions depend upon anticipated collective outcomes. Table 1 presents comprehensive analysis of infrastructure investment priorities categorized by component type and development phase, scored based on stakeholder assessments of criticality and urgency. The analysis reveals that bunkering facility development received highest priority scores (9.1/10), indicating widespread recognition that fuel availability at key ports constitutes the most immediate infrastructure barrier constraining alternative fuel vessel adoption, as shipowners rationally hesitate to invest in alternative fuel propulsion systems absent reliable bunkering networks ensuring operational continuity throughout planned vessel routes.

Table 1. Infrastructure Investment Priorities by Component and Development Phase

Infrastructure Component	Early Phase (2024-2030)	Medium Phase (2031-2040)	Long Phase (2041-2050)	Overall Priority Score
Bunkering Facilities	9.1	8.7	7.8	8.5
Production Capacity	8.3	9.2	8.9	8.8
Distribution Networks	7.8	8.4	8.6	8.3
Storage Infrastructure	7.9	8.1	7.9	8.0
Safety Systems	8.8	8.3	7.6	8.2
Monitoring Equipment	7.4	8.0	8.5	8.0
Grid Integration	6.9	8.2	9.1	8.1

Note: Scores represent perceived priority on 1-10 scale across stakeholder assessments; phases show shifting priorities over time

Economic viability and financing mechanisms constituted the third major challenge domain, where participants articulated sophisticated understanding of commercial barriers while expressing substantial uncertainty regarding optimal policy interventions and business model innovations that could bridge economic gaps between alternative fuels and conventional marine fuels. Stakeholders consistently identified fuel cost premiums as the primary economic barrier, with alternative fuels currently costing 50-300% more than conventional heavy fuel oil depending on fuel pathway and production method, creating significant competitive disadvantages for early adopters absent carbon pricing mechanisms or regulatory mandates that internalize environmental externalities and level playing fields across shipping operators. Figure 2 presents comparative lifecycle cost analysis for different fuel pathways based on stakeholder assessments and technical literature, demonstrating that while alternative fuels impose significant operating cost increases, total cost of ownership calculations incorporating carbon pricing and potential regulatory compliance costs suggest economic parity could be achieved under plausible policy scenarios within the 2030-2035 timeframe for most pathways, potentially earlier for methanol and bio-LNG options leveraging existing infrastructure.

Governance coordination and regulatory harmonization emerged as the fourth critical challenge domain, where stakeholders identified institutional fragmentation across multiple jurisdictional levels and the absence of internationally coordinated regulatory frameworks as fundamental barriers to corridor development that technical solutions and infrastructure investments alone cannot overcome.

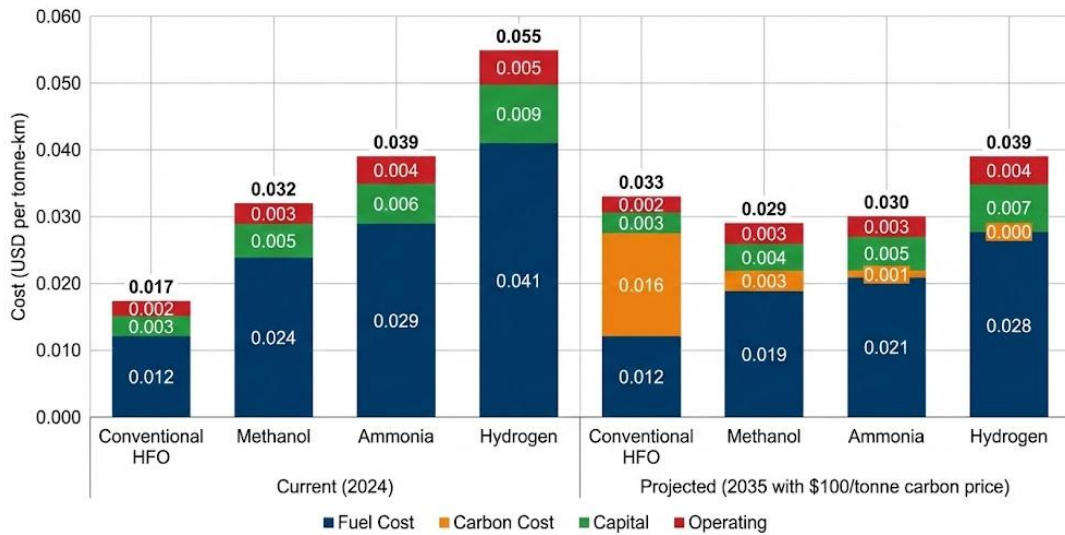


Figure 2. Comparative Lifecycle Cost Analysis Across Fuel Pathways

The international nature of maritime operations traversing numerous national jurisdictions creates complex coordination requirements where unilateral regulatory initiatives risk creating competitive distortions, flag-state shopping behaviors, and regulatory arbitrage that undermine environmental effectiveness while imposing compliance costs on responsible operators. Participants strongly emphasized the necessity for IMO-level international agreements establishing consistent emission standards, fuel quality specifications, and monitoring protocols that create level playing fields while providing regulatory certainty supporting long-term infrastructure investments. Figure 3 presents pie chart analysis of governance mechanism preferences aggregated across stakeholder categories, showing that multilateral international agreements through IMO frameworks received strongest support (43%), followed by regional regulatory coordination among major maritime trading partners (31%) and bilateral corridor agreements between specific port pairs (26%), indicating stakeholder recognition that effective governance requires multi-level coordination structures spanning from global standard-setting through regional cooperation to specific corridor implementation partnerships.

The technical and infrastructure readiness theme that emerged from cross-cutting thematic analysis revealed critical gaps between current technological maturity levels and infrastructure deployment requirements necessary for achieving 2030 interim and 2050 ultimate decarbonization targets. Stakeholders identified three distinct technology readiness categories characterized by different development priorities and investment sequencing: commercially mature technologies including LNG and methanol that possess established production infrastructure, operational vessel experience, and developed safety protocols enabling immediate corridor deployment but offering limited ultimate decarbonization potential depending on production pathways; emerging technologies including ammonia and hydrogen that demonstrate technical feasibility through pilot projects but require substantial infrastructure development, safety protocol refinement, and operational experience accumulation before large-scale deployment viability; and developmental technologies including advanced synthetic fuels and direct carbon capture systems that remain primarily research-stage innovations requiring continued R&D investment and breakthrough achievements before practical maritime application feasibility. This technology readiness assessment suggests that effective corridor development requires portfolio approaches deploying multiple fuel pathways simultaneously rather than singular technology bets, with near-term corridors potentially emphasizing methanol and bio-LNG options while maintaining long-term flexibility for transitioning to ammonia and hydrogen as these technologies mature and infrastructure scales, thereby managing technological uncertainty through adaptive strategies that avoid premature lock-in to suboptimal solutions while maintaining decarbonization momentum through progressive deployment of increasingly ambitious solutions.

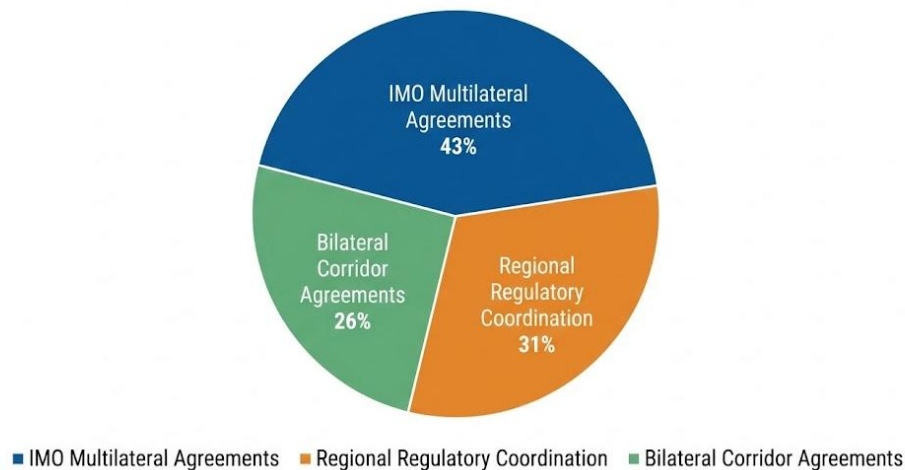


Figure 3. Governance Mechanism Preferences Distribution

The governance and coordination mechanisms theme revealed substantial complexity in institutional arrangements required for successful corridor implementation, extending beyond technical infrastructure specifications to encompass regulatory frameworks, stakeholder alignment processes, financing structures, and operational governance systems. Stakeholders identified five critical governance dimensions requiring explicit attention in corridor frameworks: international regulatory coordination through IMO mechanisms establishing consistent emission standards, fuel specifications, and monitoring protocols; port authority coordination ensuring compatible infrastructure development and operational procedures across corridor endpoints; fuel supply chain integration aligning production capacities, distribution logistics, and bunkering operations; shipping industry engagement securing vessel operator commitments and investment coordination; and financing arrangements mobilizing public and private capital through innovative mechanisms including green bonds, public-private partnerships, and carbon credit monetization. Participants emphasized that governance complexity represents not merely administrative challenge but fundamental coordination problem where successful corridor establishment requires simultaneous commitments from multiple actors whose individual investment decisions are mutually dependent, creating collective action problems where coordination failures can derail entire initiatives despite individual willingness to participate conditional on others' participation. This governance challenge suggests that early corridor initiatives require strong public sector leadership providing coordination mechanisms, risk mitigation, and initial catalytic investments that reduce coordination barriers and uncertainty enabling subsequent private sector participation and scaling.

3.2 Discussion

The research findings illuminate critical dimensions of green maritime corridor development that extend existing theoretical frameworks regarding maritime energy transitions while generating practical insights directly applicable to infrastructure planning and policy formulation. The substantial divergence in fuel pathway preferences across stakeholder categories validates theoretical arguments from technology transition literature emphasizing that optimal technology selections depend critically upon evaluation criteria and stakeholder perspectives rather than representing objectively determinable engineering solutions [24]. Maritime engineers' preference for ammonia reflects professional orientation toward ultimate decarbonization potential and technical performance characteristics, environmental specialists' methanol preference reflects concerns regarding handling safety and ecosystem protection, while logistics operators' pragmatic emphasis on infrastructure compatibility and operational continuity highlights commercial feasibility considerations that academic analyses sometimes underweight. This finding suggests that effective corridor frameworks must employ multi-criteria decision analysis approaches explicitly acknowledging legitimate trade-offs and stakeholder preference diversity rather

than pursuing singular optimal solutions, potentially requiring corridor portfolios incorporating multiple fuel pathways serving different vessel types, route characteristics, and geographic contexts rather than one-size-fits-all approaches that inadequately address maritime industry heterogeneity.

The identified infrastructure investment challenges, particularly regarding sequencing and coordination, directly address critical gaps in existing corridor literature that often presents infrastructure development as straightforward engineering implementation problem while inadequately considering the complex investment coordination requirements characterizing network infrastructure transitions. Previous research has documented the chicken-and-egg coordination problem abstractly but rarely examines the specific mechanisms through which coordination failures manifest or develops concrete governance solutions addressing these challenges [25]. This research advances understanding by demonstrating how coordination challenges emerge not merely from information asymmetries or risk aversion but from fundamentally interdependent investment decisions where optimal individual strategies depend upon uncertain collective outcomes that no single actor controls. The finding that early-phase corridors require strong public sector leadership providing coordination mechanisms and risk mitigation directly challenges market-led transition theories suggesting that price signals and commercial incentives alone can drive infrastructure transformation, instead supporting institutional economics perspectives emphasizing critical roles for public coordination in overcoming collective action problems characterizing network industries and infrastructure systems [26].

The economic viability findings, particularly regarding lifecycle cost projections suggesting potential economic parity under plausible carbon pricing scenarios, illuminate important opportunities for accelerating decarbonization through policy interventions that internalize environmental externalities and establish clear long-term regulatory signals. The current fuel cost premiums of alternative fuels represent not inherent technological disadvantages but rather the absence of carbon pricing mechanisms that would reflect fossil fuels' environmental damages, combined with scale economies and learning curve effects that alternative fuel production has not yet achieved due to limited demand. This finding suggests that strategic policy interventions including carbon pricing, regulatory mandates establishing emission standards, and targeted subsidies supporting early-stage infrastructure deployment could trigger tipping points where alternative fuels achieve commercial competitiveness, potentially accelerating transitions through positive feedback loops where growing demand drives infrastructure scaling, production cost reductions, and technological refinements that further enhance competitiveness [27]. However, the research also reveals stakeholder concerns regarding carbon leakage and regulatory arbitrage risks where stringent regional regulations could disadvantage compliant operators relative to competitors flagged in jurisdictions with weaker environmental standards, highlighting necessity for internationally coordinated policy approaches that minimize competitive distortions while advancing global decarbonization objectives.

The governance complexity identified in this research addresses significant gaps in existing corridor frameworks that often emphasize technical and economic dimensions while inadequately considering institutional arrangements and coordination mechanisms essential for translating conceptual designs into operational reality. The finding that effective governance requires multi-level coordination spanning from IMO international standard-setting through regional cooperation to bilateral corridor partnerships validates theoretical frameworks from polycentric governance literature emphasizing that complex collective action problems often require nested institutional arrangements operating at multiple scales [28]. The research contributes practical insights by identifying specific governance functions and coordination mechanisms required at each level, demonstrating how international institutions can establish consistent regulatory frameworks and technical standards while regional partnerships coordinate infrastructure investments and bilateral agreements implement specific corridors with tailored solutions addressing local contexts. This multi-level governance approach addresses both the necessity for international coordination preventing regulatory fragmentation and competitive distortions while maintaining sufficient flexibility for local adaptation and innovation responding to diverse

geographic, economic, and institutional contexts across global maritime networks.

The technology readiness assessment and portfolio approach recommendations address important gaps in corridor planning literature that sometimes advocates singular technology solutions despite substantial uncertainties characterizing early-stage technological transitions. The research finding that different fuel pathways occupy distinct maturity levels suggesting differentiated deployment timelines and infrastructure requirements validates theoretical arguments from innovation studies emphasizing that technological transitions rarely follow linear trajectories from R&D through commercialization but rather exhibit complex evolutionary patterns with multiple parallel development pathways competing and potentially coexisting [29]. The recommendation for portfolio approaches deploying multiple technologies simultaneously reflects sound risk management principles under uncertainty, avoiding premature lock-in to potentially suboptimal solutions while maintaining decarbonization momentum through progressive deployment of increasingly ambitious technologies as they mature. This finding has important practical implications for infrastructure planning, suggesting that corridor designs should incorporate flexibility for future fuel pathway additions or transitions rather than optimizing for specific current technologies, potentially requiring modular infrastructure designs and adaptable bunkering facilities capable of accommodating multiple fuel types as technological landscapes evolve.

The research methodology employed in this investigation demonstrates significant strengths in capturing diverse stakeholder perspectives while acknowledging inherent limitations in qualitative approaches investigating emerging systems with limited operational experience. The purposive sampling strategy ensuring experienced participants representing diverse organizations and geographic contexts enhanced data quality and enabled identification of both shared concerns transcending stakeholder boundaries and distinctive perspectives reflecting different organizational missions, providing nuanced understanding of corridor development challenges unavailable through purely technical analyses or aggregate quantitative surveys. The iterative data collection process incorporating validation workshops enabled participatory framework development enhancing practical applicability and stakeholder ownership, addressing common criticisms that academic research insufficiently engages practitioners and produces theoretically sophisticated but practically limited recommendations. However, the research recognizes limitations regarding predictive validity, as stakeholder perspectives regarding future technological evolution and market developments necessarily involve substantial uncertainty and speculation that empirical validation through operational corridor experience can only partially resolve. Future research should complement this qualitative investigation through quantitative modeling of infrastructure investment scenarios, lifecycle assessment of alternative fuel pathways, and longitudinal case studies tracking actual corridor implementation experiences as early initiatives progress from planning through operational phases.

The practical implications of these findings extend across multiple decision-making domains affecting maritime decarbonization outcomes and infrastructure development trajectories. For shipping companies, the research demonstrates that alternative fuel adoption decisions should consider not merely vessel-level technical and economic factors but also corridor infrastructure availability and development timelines, suggesting strategic advantages from engaging corridor planning processes early and potentially coordinating fleet investment decisions with infrastructure development schedules to reduce adoption risks and maximize operational efficiency. For port authorities, the findings indicate that proactive leadership in corridor development can enhance competitive positioning by attracting environmentally conscious shipping customers and positioning ports as decarbonization pioneers, while coordinated corridor participation spreads infrastructure investment risks and costs across multiple stakeholders reducing individual financial exposure. For national governments and international organizations, the research highlights critical needs for policy frameworks establishing carbon pricing mechanisms, regulatory standards, and financing support that create enabling environments for corridor development while ensuring international coordination prevents competitive distortions and regulatory arbitrage that could undermine environmental effectiveness. For technology developers and fuel

suppliers, the findings suggest opportunities for early-mover advantages in emerging markets while emphasizing necessity for collaboration with end-users and infrastructure operators ensuring technological development aligns with practical operational requirements and industry adoption dynamics.

4. CONCLUSION

This research develops and validates a comprehensive Green Maritime Corridor Development Framework addressing critical infrastructure, technological, and governance requirements for accelerating shipping decarbonization toward IMO 2050 net-zero targets. The investigation reveals substantial stakeholder consensus regarding decarbonization urgency while identifying important divergences in fuel pathway preferences, investment sequencing strategies, and governance mechanisms reflecting legitimate technical uncertainties and diverse organizational perspectives. Key findings demonstrate that effective corridor development requires portfolio approaches deploying multiple fuel pathways, strong public sector coordination addressing investment interdependencies, internationally harmonized regulatory frameworks preventing competitive distortions, and adaptive governance structures maintaining flexibility amid technological evolution. The framework contributes actionable pathways for maritime stakeholders, offering evidence-based strategies for infrastructure planning, policy formulation, and stakeholder coordination that balance environmental effectiveness with economic viability and operational reliability while advancing sustainable maritime transport transformation.

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